NGMS Parts Management 101

THE VALUE OF PERFORMANCE.

NORTHROP GRUMMAN

April 25, 2017

Sr. Advisory Engineer & Space PMPCB Chair **Space Engineering**

Agenda



Parts, Materials & Processes (PMP)

- What is PMP
- Key Players
- PMP Life Cycle (Macro & Micro)
- PMP Requirements Flow-down
- Role of the Parts Manager
- Tools, Boards, Documentation & Data Review

Parts Management Process

- New Parts Request
- Product Structure & Configuration Control
- PMP Approval Process
- PMP Everything Else
- Product Structure & Configuration Control (Reprise)

Space PMP Challenges

- What's so Special About Space?
- Why Does it Cost so Much & Take so Long to Get my Parts!
- Challenges With Space PMP Selection

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Parts, Materials & Processes (PMP)

What is PMP?



- PMP (Parts, Materials & Processes):
 - Parts
 - Electrical, Electronic, Electro-mechanical & Electro-optical (EEEE)
 - Simply: "If you put current through it" it's EEEE
 - *Exception: Some customers classify connectors & wire as materials
 - Capacitors, Connectors & Contacts*, Crystals, Crystal Oscillators, Fiber Optics, Filters, Fuses,
 Heaters, Magnetics, Microcircuits (Hybrids, Monolithic, Plastic), Relays, Resistors,
 Semiconductors (Transistors & Diodes), Switches & Thermostats, Thermistors, Wire & Cable*

– Materials:

- Anything that is not EEEE
 - Metals, Composites, Mechanical Piece Parts (nuts, bolts, screws, washers, inserts, cable ties, etc.), Adhesives, Elastomers, Paints, Coatings, Primers, Potting & Staking Compounds, Sleeving & Tubing, Lubricants, Inks, Plastics, Tapes & Films, Fluids, Gas & Liquids
 - » Based on customer: wire, cabling & connectors

Processes:

- Fabrication & Installation, Identification & Packaging, Electrical Assembly, Welding & Brazing, Non-destructive Evaluation, Heat Treatment, Surface Finishes, Precision Cleaning & Contamination Control
- Special Processes (requires extra oversight & approvals)
 - ESD, Soldering, PWBs, Magnesium Alloy Processing, Passivation & Chem. Conversion Coating

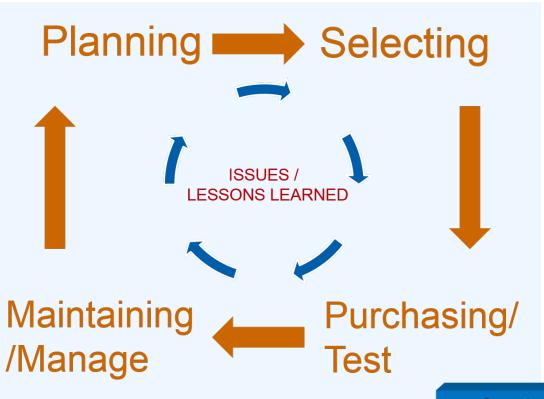
Key Players in the PMP Process



- Parts Managers
- Hardware Engineering (Electrical & Mechanical)
- Component Engineering Specialists
- Production Engineering
- Materials & Processes Engineering
- Reliability Engineering
- Radiation Engineering
- Manufacturing Engineering
- Mission & Supplier Mission Assurance
- Other Subject Matter Experts (e.g., Thermal, Structural, etc.)
- The Customer (and consultant team!)

PMP Life Cycle (Macro)





- Click topics for detailed breakout:
 - Planning
 - Selecting
 - Purchasing/Test
 - Maintaining/Manage
 - Issues
 - Lessons Learned

Proposal

Leverage Heritage Designs Early DMS Assessment

Sustainment

Vendor PCN/GIDEP/etc.
Predictive Analysis Tool**
DMS resolution**

**As-Required:

- Program Driven
- Parts Master
 - StatusYTEOL

Production

Vendor PCN/GIDEP/etc. Predictive Analysis Tool DMS resolution

Design

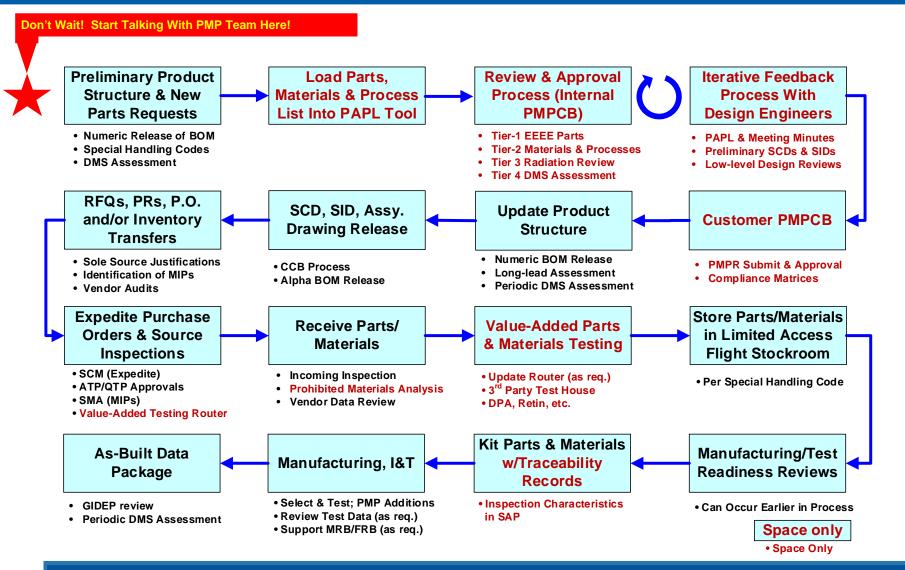
New Part Request Process* Requirements Compliance

*Standardization:

- · Source Selection
- Standard parts lists
 - Manufacturability
- Operations efficiency
- Cost effectiveness
- · Supplier development
- Availability/DMS

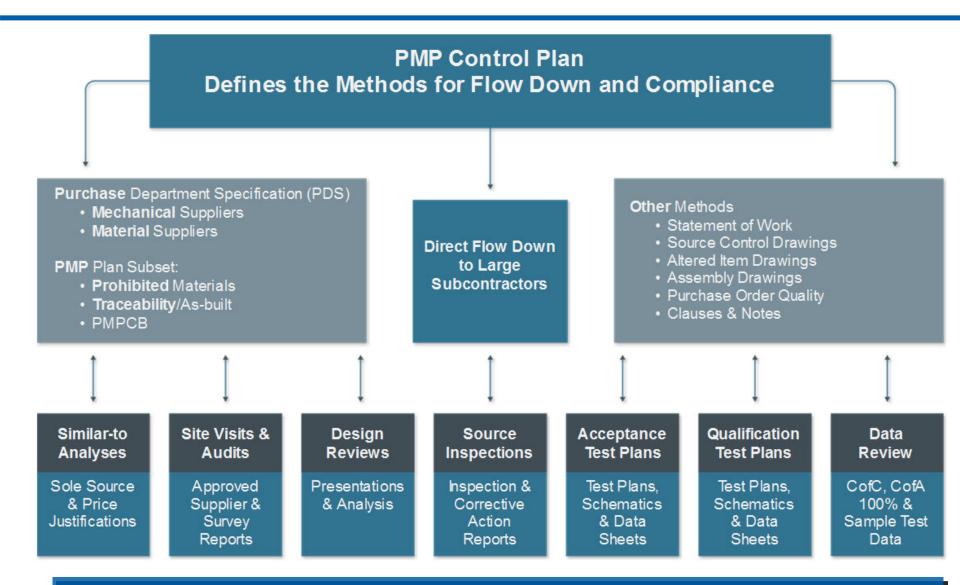
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PMP Lifecycle (Micro)



PMP Requirements Flow-down





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Role of the Parts Manager

- Parts Managers are involved in the flow-down and compliance of requirements to ensure specific parts, materials and processes used in manufactured products and systems are reliable and effective. Their work spans all program phases, including: proposal, design & development, manufacturing, integration & test, and post-delivery/launch support for repair and anomaly investigations.
- Parts Managers serve as the interface between internal and external customers and the Program. Parts management oversight and compliance related activities include (but are not limited to):
 - Proposal cost estimations & technical volume support
 - Generation of program parts materials & processes control plan
 - Approval of parts, materials & processes
 - Facilitate and chair parts, materials & processes control boards
 - Generation of parts, materials and processes test & qualification plans
 - Generation of non-standard parts, materials & processes approval requests
 - Generation of source control drawings, selected item drawings, statement of work, etc.
 - Approval of subcontractor/supplier non-standard parts, materials & processes approval requests
 - Approval of subcontractor/supplier acceptance & qualification test procedures
 - Approval of suppliers and test houses
 - Approval of parts, materials and process related test data
 - Support Supply Chain Management Procurement: RFQ, sole source & similar to justifications
 - Approval of assembly and related drawings
 - Support change control board approvals
 - Generation of program selected data requirements list items including preliminary, as-designed and as-built parts, materials and processes lists
 - Approval of subcontractor/supplier selected data requirements list items
 - Generation and/or presenter at program reviews (TIM, PMR, PDR, CDR, EDR, MRR, etc.)
 - Support program IMS, EVMS, Risk & Opportunity, and other tasks.
 - Review of GIDEP, DMSMS, etc. related alerts and advisories
 - Support failure anomaly and material review board investigations



Tools, Boards, Documentation & Data Review

Database/Tools
PMP Related Database Maintenance (PAPL, Spreadsheets, etc.)
aClass/SPL Maintenance
Work Requests (SharePoint)
New Part, Material or Process Development (NPRs)
Part Maintenance (ISE)
Coordination of SAP Routings & Coding Flags
GIDEP & Sentinel (REACT)
DMS & Obsolescence (Pilot)
Lessons Learned
Hardware Design Review Signoff (SharePoint)

Documentation
PMP Proposal Generation
Review Program PMP Plan/SOW
Create/Maintain Program PMP Schedule
Requirements flow-down(PMP Plan, PDS documents, etc.)
Develop Screening & Qualification Plans
PMPR/NSPAR Generation
Generate Subcontractor Statement of Work (SOW)
Drawing Reviews & Signoff
CDRLs/SDRLs Generation & Support
Sole Source Justifications

Boards & Oversight
Risk & Opportunity Assessments
PMPCB Lead/Chair
PMP Selection
Supplier & Test House Selection (ASL)
Technology Insertion Board
Supplier Audits
ССВ
Subcontractor Oversight
Support Manufacturer Source Inspections
Support VMDA
Support FRB & MRB Activities

ATP/QTP				
Vendor & Manufacturing Test Data & DPA				
Engineering Analyses Support (Thermal, Mechanical, Reliability,				
Survivability)				

Data Reviews

Program/Customer Interface Program Meetings Program Status Reporting (IMS, EVMS, PMRs, etc.) Design Reviews (TEMs, PDR, CDR, MRR, TRR, etc.)

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Parts Management Processes

New Part Request Process (NPR)



All parts, must be assessed for suitability for their intended application

Parts classified into 10 applications per table below:

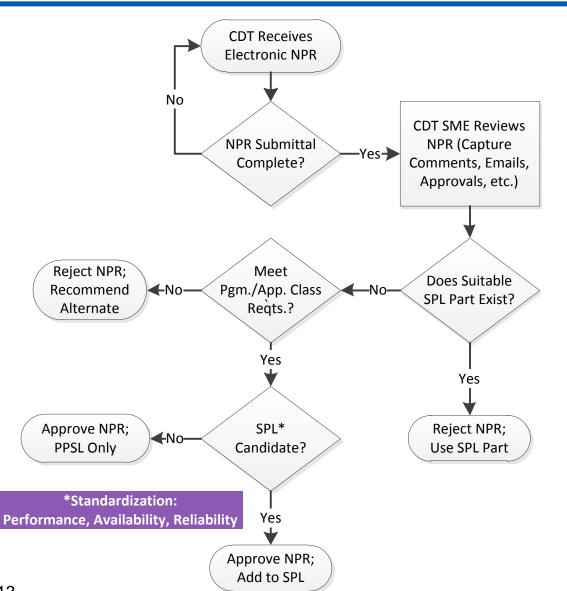
Code	Application	Requirements				
SF	Space Flight	Used only for parts qualified to military, space-level requirements, Note 2.				
MXT	Military Extended Temperature Range	Complies with Table E241-MSO-A1-8 requirements Operation and storage temperatures of -55°C to +150°C				
MIL	Military Temperature Range	Complies with Table E241-MSO-A1-8 requirements Operation and storage temperatures of -55°C to +125°C				
AUF	Airborne Uninhabited Fighter	Complies with Table E241-MSO-A1-8 requirements				
AIF	Airborne Inhabited Fighter	Operation and storage temperatures of -40°C to +85°C				
GM	Ground/Surface Mobile					
NS	Naval Sheltered	Complies with Table E241-MSO-A1-8 except HAST and 85/85 are not required				
GSH	Ground Sheltered	Operation and storage temperatures of -0°C to +70°C				
FTE	Factory Test Equipment or Commercial	Support equipment and engineering models not subject to reliability data Operation and storage temperatures of -0°C to +70°C				
NP	Non-Production (RAPID) / Prototype	Parts approved for RAPID programs only. NP is for development programs and are not subject to reliability data analysis or temperature limits.				

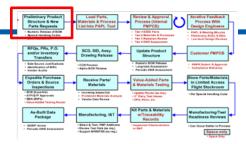
Note 1: Temperature limits are for ambient air unless noted otherwise.

Note 2: Qualification requirements for Space Parts are dependent on contractual requirements based on mission type and duration.

New Part Request Process (NPR) Cont'd







SPL = Standard Parts List By Sector & App. Class 5 SPL's Used at NGMS:

> **BWI-SF-SPL BWI-AUF-SPL BWI-AIF-SPL BWI-FTE-SPL BWI-NP-SPL**

- PPSL = Pgm. Parts Selection List Parts Approved for a Given Program Can be an SPL Items Includes SCD/SID items
- Alternate Approach to Rejection: Approve at Lower App. Class Generate SCD/SID for Screen/Qual SCD/SID Added to PPSL Space: PMPCB → PPSL

Product Structure & Configuration Control

ISE Database (Information System for Engineers)

Part Master
Special Handling Codes
Shelf Life & YTEOL Information
Maintains Supplier Test Data

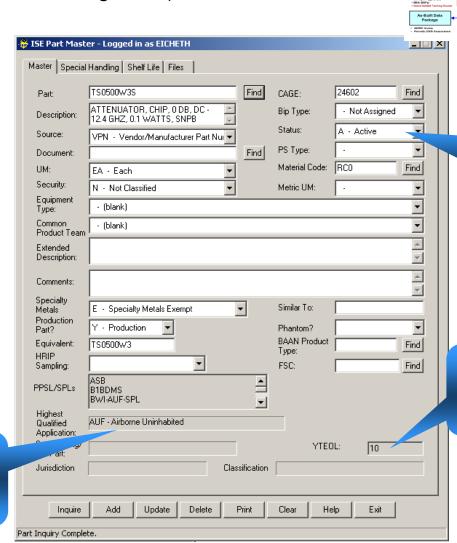
Configuration Control
Product Structure
Bill of Materials (BOMs)
Traceability Data (Receiving)
New Parts Requests

CADSTAR
Drawings & RNs
Electronic Sign-off

Other (use ISE data)

DMS/Obsolescence
GIDEP

Approvable parts are based on Mission Class



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Inactive parts

are blocked

automatically

Estimate Years

To End Of Life

Shown Here

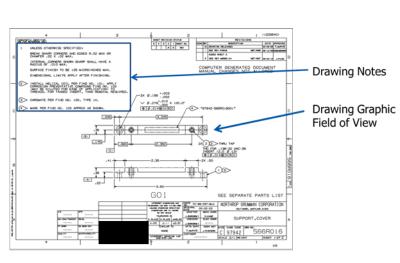
Product Structure & Configuration Control Cont'd

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- BOM Creation & Revision (TeamCenter, ISE, NX & Mentor)
 - Mechanical Drawings & Parts Lists
 - Fully Dimensioned (stand-alone)
 - Database Drawings (assoc. CAD model)

Configuration Control Board (CCB)

- Document Master
- Drawing Release
- Revision Notice (RN) Generation





PARTS LIST FOR GRAPHIC REVISION A

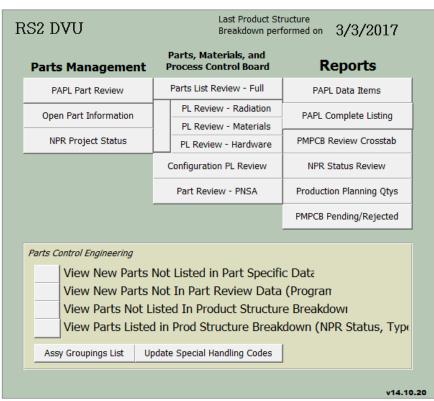
PARTS LIST FOR 566R016G01 - SUPPORT, COVER

FIND/			PART OR					
ITEM	QTY	CAGE	IDENTIFYING		NOMENCLATURE OR	EXTERNAL		P
NO.	REQD	CODE	NUMBER	SYM		IDENTIFICATION	IDENTIFICATION	L
001	1 EA	97942	566R016H01	M/F B		AMS-QQ-A-200/8, ALLOY 6061	566R016 (12005EP37530051) (79500-12005EP)	
002	2 EA	80205	NAS1130-06L20		INSERT, HELICOIL, SLF-LCK TANGLESS ,.138 X 32, .276 LG	NAS1130		
003 - 004			NOT REQUIRED IN THIS ASSEMBLY					
005 - 099			NEVER USED					
100	REF	81349	MIL-DTL-5541		CHEMICAL CONVERSION COATINGS ON ALUMINUM AND ALUMINUM ALLOYS TYPE I CLASS 1A - CONTAINS HEXAVALENT CHROMIUM (BEST CORROSION PROTECTION)	MIL-DTL-5541		
	SPD	81349	MIL-C-5541			MIL-C-5541		
101	REF	96906	MS33537		INSERT, SCREW THREAD, HELICAL COIL, INCH SERIES, COARSE AND FINE THREAD, STANDARD ASSEMBLY DIMENSIONS FOR	MS33537		
102	AR	97942	32240DH	B,H L	PRIMER, ZINC CHROMATE	TYPE I, CLASS C, COLOR Y (TTP1757-1CY)	32240DH	
103	REF	97942	PS83869NB		MARKING PROC A CL 4 - UID NOT REQ'D - MARKING BY INK (MECH. METH.), ETCHING, OR LABEL		PS83869NB	

Document Type	Graphic?	Graphic Type	Graphic Size	PL?	PL Type	PL size
HDD- Mechanical	Yes	Unigraphics	D	Yes	SQL TABLE	Α
HDD- Electrical	Yes	Mentor	D	Yes	SQL TABLE	А
TSPEC	Yes	MS Word	Α	No	-	-
SCHEMATIC	Yes	Mentor	D	No	-	-
ICD	Yes	Varies- usually Unigraphics	D	No	-	-

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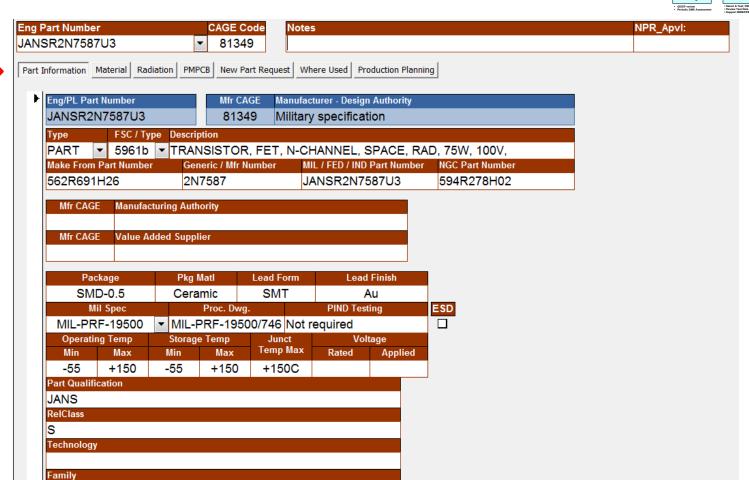
- Program Approved Parts List (PAPL Tool)
 - Exclusive to Space Programs
 - Airborne/Other NPR Approval → PPSL
 - Separate PAPLs for EM, Qual, Flight Structures
 - Imports Data from ISE Database



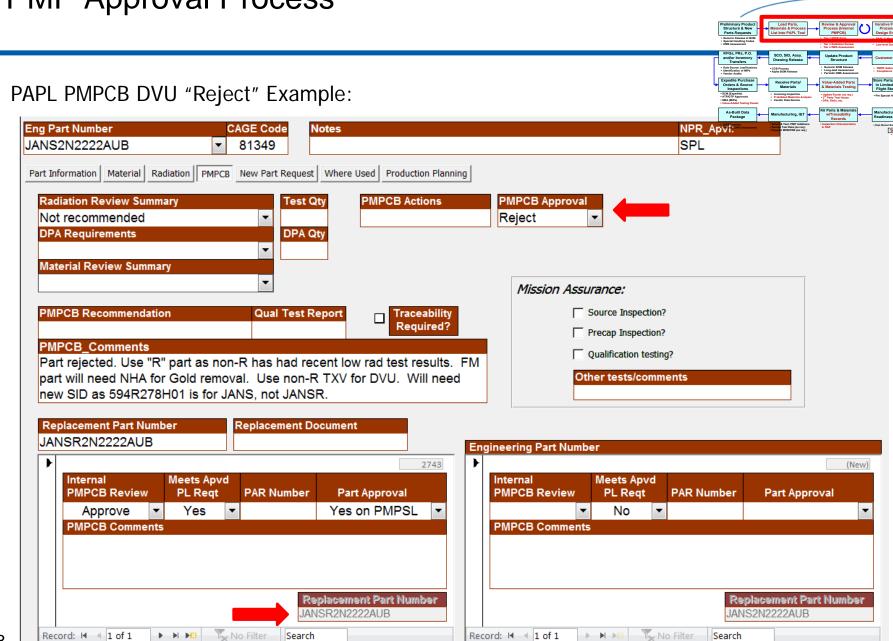


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- Program Approved Parts List (PAPL Tool)
 - Captures SME Reviews & Parts Information



Semiconductor



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Preliminary Product
Brevieture & New

- Investigate & Manual Control Control

- Investigate & Manual Control

- Investigate &

- PMP "Typical" Documentation
 - Non-Standard Part Approval Requests (NSPARS)
 - Non-SPL or Non-1st Order Selection per PMP Control Plan
 - SCDs, SIDs, & AIDs
 - Flow-down: Screening, Qualification, Traceability, Data, etc.
 - SDRLS (Internal or Customer)
 - PMP Control Plan
 - As-Designed & As-Built PMP Lists
 - Other SDRLs (per Contract)
 - Other Documentation
 - Review & Approval of Assembly Drawings, Test Specs, etc.
 - Generation of Technology Readiness Assessment (New Technology)
 - Program Monthlies, Technical Exchange, & Design Reviews
 - PMR, TEMs, iPDR/PDR, iCDR/CDR, MRR, TRR, etc.
 - Page & Line, Earned Value & Other Status Reports

Preliminary Product Sorvicture & New Load Pietts, Sorvicture & New

- The Customer and the Consultant Team
 - The "Small Box"
 - Approval of 1st Order Parts During PMPCB
 - Approval of NSPARS, SCDs, SDRLs, TRA, etc.
 - 2-3 Week Minimum for Initial Documentation Approval/Comments
 - Longer Based on # of Consultant Assessments Required
 - Iterative Process Ensure Time Allocated in Program Schedule (IMS)
 - Include Time for Updates & Resubmittals
 - The "Big Box"
 - Attendance at Design Reviews (Pre & Formal)
 - Want to be Part of the "Sausage Making"
 - Drawback: Often Results in Reluctance on Asking "The Hard" Questions
 - On & Off-site Technical Exchange Meetings (TEMS)
 - Onsite Representation
 - Can be Good Thing: "Quick Access" For Inspections & Consultation

PMP - Everything Else

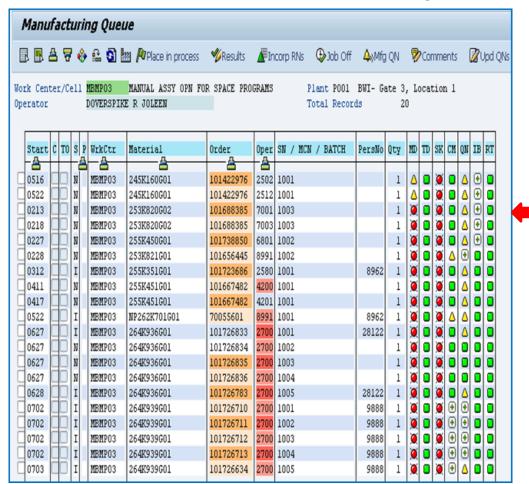
- NORTHROP GRUMMAN
- Procurement, Receiving, 3rd Party Testing, Kitting, & Manufacturing:
 - Purchase Requisitions & Purchase Orders (Supply Chain & Buyers)
 - Sole Source Justifications
 - Traceability & Data Requirements
 - T's & C's for Counterfeit Avoidance, FARs & DARs, etc.
 - Supplier & Program Mission Assurance
 - Approved Supplier List (ASL)
 - Supplier Audits & Oversight
 - Inspection Requirements (pre-cap & final source, MIPs, photos, etc.)
 - Receiving Inspection & Kitting Traceability & Testing
 - Capture & "Push" of Traceability Data
 - Support GIDEP / Customer Alert
 - As-Built Configuration
 - Prohibited Materials Analysis
 - Tin / Other Prohibitions
 - Data Review (performed by component specialists)
 - Supplier & 3rd Party Test House
 - Store Data in ISE (Part Master)
 - Manufacturing
 - Build & Test
 - Process & Equipment Qualifications
 - As-Built Configuration Records



Product Structure & Configuration Control (Reprise)

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- ISE handoff to SAP Database
 - SAP = Enterprise Resource Planning (ERP) Database





- Manufacturing
 - Manufacturing Readiness Reviews (MRRs)
 - Test Readiness Reviews (TRRs)
 - Work order Generation
 - Job-on & Operation Sign-off
 - Link to LX Training Database
 - As-built Configuration
- Other ERP Functions
 - Kitting Inventory Management
 - ISE Push Traceability Data
 - Purchasing & Quality Records
 - LX Training Database
 - Time Card & Payroll, etc.

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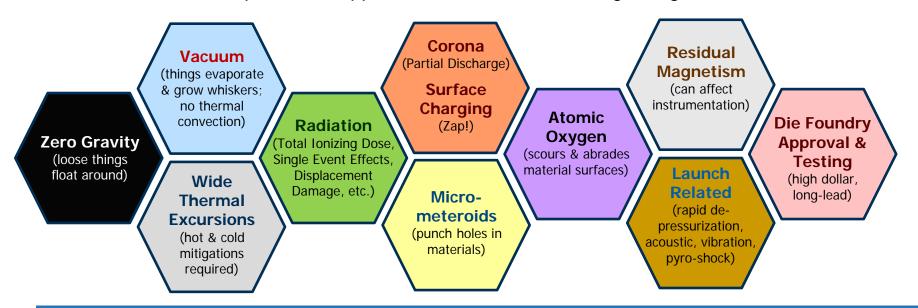
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Space PMP Challenges

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What's so Special About Space?

- Majority of "Space" Unique Requirements are Technical in Nature (graphic below)
- Higher Administrative Burdens Include:
 - Significant Customer Interaction & Oversight; Including On-site Representative(s)
 - Numerous Contract Standard Data Requirements List (SDRL) items
 - Maintenance of As-Designed, As-Built, and Long-Lead PMP Lists
 - PMPCB & Non-standard Part Approvals
 - Various Checklists, Status Reports & Meetings
 - Customer Participation in Supplier & Internal Manufacturing Design Reviews & Audits





Why Does it Cost so Much & Take so Long to get my Parts?

Higher Parts Quality Level (Class-V, K, S) More Restrictive Failure Rates (T & S) PMP Plan

All PMP & Alternates Require Approval Parts. Materials & Processes Control Board Prohibited/Restricted PMP (Esp. Pure Tin) Assy, Drawings/SCDs/Travelers PMP Sign-off **Processes Require Qualification**

Non-Standard PMP Approvals Customer Oversight / Approvals

Radiation Effects (TID, SEE, DD, etc.)

Vacuum Outgassing

Vacuum Thermal Constraints (No Convection)

EMI/EMC

Component Durability Index

Micrometeoroids

Contamination Control / Atomic Oxygen / Surface

Charging / Corona (Partial Discharge)

Worst Case Analysis (e.g., margin at end of life)

FEMA/FEMCA

PWB Design Rules / Restrictions

Technology Insertion Board / Heritage

iPDRs/iCDRs

Manufacturing Readiness Reviews

Test Readiness Reviews

Page & Line Meetings Monthly Program Reviews

Space Failure & Material Review Boards

Pedigree/Traceability

OEMs & Authorized Suppliers

Foundry Approvals

100% Screening

Lot Specific Qual Testing & QCI

Pre-Cap & Final Source Inspections

Certified materials

Serialized Read & Record Test Data

Certificate of Analysis (Materials)

Data Review/Retention

Incoming Inspections (XRF, etc.)

Limited DMS/Obsolescence

As-Designed PMP/As-Built PMP Lists

Various Other SDRLs

End-Item-Data-Package

No repair (except limited software)

Long/Tiered Procurements (36-52 Wks)

High Cost \$\$\$

All PMP w/i Application Class All PMP on Standard Replacement List **Open Market Procurement** No XRF Testing

No DPA or QCI Testing Repair/Maintenance

First Article Inspection (FAI) 1st Lot Qual (or after process change) Certificate of Conformance Sufficient

Design Try-outs (Standard Practice)

Limited Program Reviews Funded DMS/Obsolescence

Majority Hardware Ext. Manufactured

No Traceability

Common

NPR Process, GIDEP, EVMS (Pgm. Specific), IMS (Pgm. Specific),

Counterfeit Control, Limited Life, ITAR,

Temperature (Operational / Survival), Vibration, Power, Mission Duration, # Temp. Cycles, Moisture Rating, Derating*,

Parts Age Control*, ESD, Supplier Audits / Oversight, Sole Source / Similar To Justifications, ATP/QTP Reviews

VECR Process, SRR/PDR/CDR (Pgm. Specific), Reliability Analyses

Software QA*

*More Restrictive for Space

Challenges With Space PMP Selection

- "Google" is not Your Design Tool!
 - Use Space Quality Baseline (1st Order) & Heritage Program Parts
- Just Because you Used it on Your Last Program....
 - Heritage & Qualification Processes More Rigorous for Space (refer to "seesaw")
 - #1 Thing you can do: Limit use of Plastic Parts & COTS
 - Ask Yourself: Is Part Mission-enabling, or is There an Alternate Solution?
 - Average Lead-time 36-52 Weeks; \$30K to \$150K+ per lot to Qualify
- Lots of Application Notes & Restrictions on Space PMP
 - Ex. Ceramic Capacitors
 - Use M123 & G311P829; Avoid Base Metal Electrode
 - COTS: Avoid top 3 in tier; Choose Automotive Grade (if necessary)
 - Ex. Resistors:
 - Ask Yourself: Do I Really Need a 0.1% Resistor? It's O.K. Just Long-lead & High \$

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